

■ Coca-Cola West Co., Ltd.

	Y2000	Y2001	Y2002	Y2003	Y2004	Y2005	Y2006	Y2007	Y2008	Y2009
Net sales (million yen)	207,827	226,111	247,737	240,825	253,248	245,874	327,821	409,521	395,556	369,698
Operating income (million yen)	17,449	16,634	16,704	19,638	16,860	11,830	12,321	16,056	10,521	2,242
Operating income/Net revenues (%)	8.4	7.4	6.7	8.2	6.7	4.8	3.8	3.9	2.7	0.6
Recurring profit (million yen)	18,516	16,021	17,005	19,895	17,065	12,256	13,225	17,493	11,048	2,085
Recurring profit margin (%)	8.9	7.1	6.9	8.3	6.7	5.0	4.0	4.3	2.8	0.6
Net income (million yen)	5,700	1,420	7,086	9,380	8,564	7,305	7,570	9,375	129	-7,594
Return on sales (%)	2.7	0.6	2.9	3.9	3.4	3.0	2.3	2.3	0.0	-2.1
Total assets (million yen)	181,637	202,713	204,070	204,180	207,216	208,711	304,907	315,672	277,696	326,818
Shareholder's equity (million yen)	157,604	157,129	164,658	165,454	167,036	173,608	250,463	254,025	234,521	222,816
Shareholder's equity ratio (%)	86.8	77.5	80.7	81.0	80.6	83.2	82.1	80.5	84.4	68.2
Net earning per share (yen)	77.83	17.62	85.49	116.25	108.80	93.42	82.22	88.29	1.25	-75.96
Book value Per Share (yen)	2,151.52	1,950.06	2,009.39	2,089.94	2,149.99	2,228.79	2,358.05	2,391.83	2,345.03	2,227.96
Price earnings ratio (times)	38.7	133.6	20.8	18.1	24.2	29.5	33.5	28.0	1,549.5	-21.6
Price book value ratio (times)	1.4	1.2	0.9	1.0	1.2	1.2	1.2	1.0	0.8	0.7
Return on equity (%)	3.7	0.9	4.4	5.7	5.2	4.3	3.6	3.7	0.1	-3.3
Return on assets (%)	10.2	7.9	8.4	9.7	8.3	5.9	5.1	5.6	3.7	0.7
Annual dividend per share (yen)	32.00	34.00	34.00	36.00	40.00	40.00	42.00	43.00	43.00	42.00
Payout ratio (%)	42.7	108.9	52.1	28.3	37.7	39.3	112.4	48.7	3,440.0	-
Cash flow from operating activities (million yen)	16,228	24,763	20,885	18,423	21,502	16,607	21,806	33,000	16,180	28,747
Cash flow from investing activities (million yen)	-9,310	-15,007	-17,615	-20,852	-14,592	-15,256	-14,956	-23,306	2,153	-23,447
Cash flow from financing activities (million yen)	-2,719	-3,126	-5,566	-11,107	-6,991	-2,901	-9,244	3,586	-31,486	43,297
Cash and cash equivalents at end of year (million yen)	31,072	37,702	35,406	21,869	21,788	20,238	22,284	35,564	22,412	71,221
Investment (million yen)	14,634	11,355	21,027	13,846	15,611	16,199	22,020	19,951	18,032	25,201
Depreciation (million yen)	14,475	13,647	15,395	15,888	14,927	13,860	19,571	22,533	21,741	21,900
Employees (people)	3,999	4,716	4,631	4,762	4,964	5,093	8,499	8,420	8,142	8,172